DEVOLUTION AND POLITICAL ACCOUNTABILITY SOME INSIGHTS FROM PAKISTAN

Najeebullah Khan¹, Sher Kamal² and Zahid Awan²

Department of Public¹ and Business² Administration, Gomal University, Dera Ismail Khan, KPK, Pakistan

ABSTRACT

This paper studies the relationship between devolution and political accountability in District Dera Ismail Khan, Khyber Pukhtunkhwa, Pakistan. It examines the extent of political accountability through the gates of popular participation in elections, level of transparency in decision making process and accessibility of general public to public information at grass roots level. The main findings of this paper are two fold. First, citizen's participation in election especially in local body's election 2005 is unequivocally greater after devolution. However the genuine voter choice is restricted by the dominating elite class, especially in rural areas of the country where majority of the people are uneducated and poor. Second, the transparency level of the system is not up to the mark. The present devolution plan provides mechanisms of transparency by declaring citizens' right to information thereby forcing the district government to display public information, but the present study reveals limited transparency regarding the business of local governments. The public in general and the poor in particular have no access to information, for instance, the researcher himself visited the DO Social Welfare several times to get the list of registered CCBs, but did not succeed. Although it is well documented that a transparent system makes it easier to hold the local government accountable; however, transparency itself depends on the demographic characteristic of the society as verified by this study, which are not very conducive among the population under study.

INTRODUCTION

Decentralization has been recognized as an important theme of governance in both developed and developing societies of the world (Dasgupta and Victoria, 2007; Khan, 2006). "Being closer to the, public local government is in better position to promote accountability through transparent decision making (Nupia, 2006)". Faguet and Sanchez (2006) argue that decentralized bodies can be more easily watched, accessed and monitored, which facilitates holding these bodies accountable.

Devolution of power is one of the most important reforms introduced in Pakistan

in recent years. It has brought about a radical transformation in the political and administrative structure of the country, especially at local level. By transferring powers and decision-making to the grass root levels, and promoting especially community women participation in government, devolution can make a significant contribution to hold the public representatives and government officials accountable. Given this, it can be argued that new system will promote better local representation and transparent decision making which ultimately leads to good governance.

Several studies have evaluated the impact of devolution on accountability in the developing countries (see for example, Faguet and Sanchez, 2006; Anderson, 2004), however, no research, especially empirical in nature, has been conducted to measure the relationship between devolution and accountability in Pakistan. The research at hand tested the relationship between devolution and political accountability in Pakistan by examining first the extent of citizens' participation in the policy formulation and implementation process at local level, second, the level of transparency in decision making process and, third, the degree of accessibility of general public to public information. The demographic impacts on participation and access to information have also been paper provides assessed. This the theoretical framework for the link between decentralization and political accountability; briefly describes Pakistan's local government system, focusing on the structural, functional and procedural changes introduced and accountability mechanism provided; tested the relationship of devolution and political accountability in Pakistan and

provides discussion, conclusions and recommendations.

THEORITICAL FRAMEWORK

Before the popularity of globalization, centralized highly system administration was working in the world with weak regional governments (Pose and Gill, 2002). The advent of the 21st century changed the whole scenario and caused greater tendencies towards devolution (Pose and Gill, 2003). Consequently, concern of strengthening local government got momentum in countries of both the developed and world developing (Geddes, 2006: Devries, 2000). Decentralization promotes accountability through transparent decision making (Nupia, 2006). Similarly, Faguet and Sanchez (2006) argue that decentralized bodies can be more easily watched, accessed and monitored which facilitate holding these bodies accountable. However the practical experiences of decentralized societies show mixed results regarding the extent of accountability at local level. Manor (1996) reports an improved information flow between government and citizens and improved level of accountability and transparency (Faguet

and Sanchez, 2006). Similarly, Blair (2000) argues that the major promise of democratic decentralization the promotion participation and accountability and effective public service delivery. Whereas, other authors such as Nygren (2005); Anderson (2004) considered decentralization much more problematic and confusing. The reason for such deficiencies is limited popular participation, non-transparent decision making culture and non-accessibility of the general public-to-public information.

Popular participation

widely agreed that citizens' participation is an essential feature of a democratic political system as Verba and his colleagues insist, "Citizen Participation is at the heart of democracy" (Verba et al., 1995). The degree equality in popular participation can have important equity and efficiency effects. If one demographic group, for example, is more politically active than another, parties and politicians are likely to cater to this group's interests more, and policies will deliver more benefits to it than to other Biased groups. participation can also create economic

distortions if politicians divert resources to specific groups of more active citizens (Benabou, 2000; Rodriguez, 1998). It is well documented that decentralization can facilitate good governance through empowering people, allowing them to participate in decision making, affecting their every day life (Jutting et al., 2004). opportunity it provides should also participation increase security and accountability of public representatives in delivering services and transparency in decision making (Herridge, 2002).

Transparency

Transparency means that information is freely available and directly accessible to those who will be affected by decisions and that enough information is provided in easily understandable forms and media. This requires that decisions are made and enforced in a manner that follows rules and regulations. The word "transparency" carries with it a powerful array of moral and political associations, including honesty, guilelessness and openness (Kim et al., 2005). Khan et al., 2008 is of the view that "Transparent governance implies an openness of the through governance system clear

processes and procedures and easy access to public information for citizens. Access to information on the action and performance of government is critical for the promotion of government accountability. Unless the public knows what goods and services have been provided by the government, how well they are provided, who the beneficiaries are, and how much they cost, they can not demand effective government. Also the central government needs to be able to monitor the performance of local governments". Decentralization considered as one method to promote transparency and reduce corruption in the government (Nupia, 2006). "Decentralized bodies in comparison to national governments, are more accessible. more sympathetic and quicker to respond to local needs" (Faguet & Fabio, 2006).

Access to public information

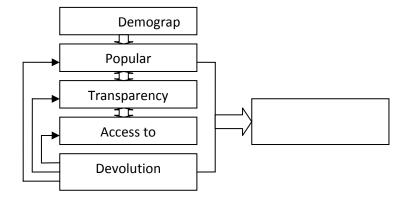
It is widely recognized that access to information is an essential feature of a democratic political system, as Noble *et*

al., 2005 state, "the public release of performance information is also seen internationally as an important lever to improve service quality." The disclosure of information is justified on the grounds that it promotes an efficient market economy through informed consumer choice, ensures visible accountability of provider and purchaser organizations and encourages quality improvement. It is widely recognized that decentralized bodies being closer to the people are more accessible and accountable (Besley et al., 2004).

CONCEPTUAL MODEL

This study presents a conceptual model of factors affecting political accountability. As diagrammed in Figure 1, political accountability depends, to on the certain degree, citizen's participation, transparency and citizen's to public information. access Demographics such as gender, income level, social class, education, profession and location also affect the level of participation and access to information.

Figure 1 A Conceptual Model of Political Accountability



HYPOTHESES

Following hypotheses have been developed and tested in this study: -

- Participation, transparency and access to information significantly explain variance in political accountability
- In contrast to representatives, general public report limited political accountability.
- 3. Existing disparities and power relations determine level of popular participation.
- Demographic background of the people determine their level of access to information

RESEARCH METHODS

Subjects

The study made use of survey method to collect the primary data. The survey was conducted in district Dera Ismail Khan of North West Frontier Province,

Pakistan. The target population of the study included the registered voters, local representatives and the local government officers (BPS- 17 and above) of the District. The technical distribution of the total population is given in Table 1. The table shows the total number of each population category (N) along with its percentage in the total population.

Table-1 Population Distributions

S No.	Strata	N	%
1	General Public	4, 20,002	99.74
2	Representatives	656	0.16
3	Government Servants	450	0.10
Total	•	4,21,108	100.00

Sample & Sampling Procedure

A pilot study was conducted to prepare a proposal as well as to get the required statistics for applying random sampling procedures in sample selection. The formula for finite population was used to compute the sample-size for each category. population **Population** comprised 4, 20,002 general public, 656 elected representatives and 450 (BPS-17 government servants and The difference above). between different groups of the population is too big, therefore,; the formula for stratified sampling is not applicable because the smaller groups are then not represented properly. Given this, the formula for 'finite selecting sample from population' was applied on all the populations individually, which gave the advisable size of the sample. In social sciences 95% confidence level is usable, which equals 1.96 z-values. Table 2 details the whole sampling procedural applications and results.

Table 2 Sample Sizes for Three Groups of Population

	PSn	SD	SE	N	Sampling Procedure	n
General Public	45	0.65	0.097	4, 20,002	$[\sigma^2/((E^2/Z^2)+$	170
Representatives	35	0.80	0.137	656	$(\sigma^2/N))]$	110
Govt. Servants	20	0.74	0.185	450		56
Total (n) of Pilot study	100	Total ((N) =	4,21,108	Total (n) =	336

Note: PSn stand for Pilot study sample; SD= standard deviation; SE= standard error; N= population of the study and n = sample size of the study.

Sixty eight point six percent (68.6%) of the respondents were male and 31.4% female; 60.7% were dwellers and 39.3% were councilors; 26.2% belong to urban area, 19.9% belongs to urban-cum-rural area and 53.9% belongs to deep rural area; 14.3% were rich people and 85.7% were poor people. Forty six point eight percent (46.8%) were elites and 53.2 were non-elites; 21.1% were highly educated, 36.1% were educated and 42.9% were un-educated people.

Measures

The dependent variable of the study Political Accountability was measured by a series of statements about the citizens' participation in elections, meetings, debates and discussions; transparent decision making process (oppenness and legitimacy) and access to information (resources estimation, developmental expenditure, nondevelopmental expenditure, routine matters, and rules & regulations). The data was collected through 5-point Likert scales with responses ranging from "strongly disagree" (1) to "strongly agree" (5). The Respondents were asked several demographic questions, income including gender, level, education. social class, profession, education and location. Six response

categories were used to measure the variable of income, ranging from "less than Rs1, 000" to "Rs50, 000 or more." Two new categories were created for analysis: poor (Rs15, 000 or less), and rich (Rs 16,000 or more). The response categories for education were "illiterate," "literate," "primary," "middle," "high," "inter," "graduate," and "post graduate degree". Three new categories were created for analysis: uneducated (illiterate), educated (intermediate or less) and highly educated (graduate or more). The response category for social class was classified into elite (Landlords, Khans, Maliks, Pir groups, and Ulemas) and non-elite (peasants, students, farmers, housewives and laymen). The profession of the respondents consists of employees (both public and private), businessmen, shopkeepers, formers, landlords, students and housewives. The response category for location was divided into urban areas, urban-cumrural areas and deep rural areas. The database was then created. The database was analyzed using SPSS Version 12. to run t-tests, ANOVAs and multiple regression analyses. All differences are significant at the p< 0.05 levels unless otherwise indicated.

RESULTS

Multiple regression analysis was used to test the first hypothesis, the result of which is given in table 4. The results indicate the R (.86) while R Square (.73) of the regression model confirms that 73% of the variance (R-Square) in the accountability political has been significantly explained by the three independent variables. The calculated coefficient indicates that the highest number in the beta is .59 for an access to information .18 for transparency and .14 for participation, which is significant at the .000. .031 and .044 levels respectively. The positive Beta weight indicates that for the improvement of political accountability, easy access to information and more transparent and participative decision making system is imperative.

Table 4 Multiple Regression Analysis

Dependen t Variable	Impendent variable	R	R- Squar e		Beta Score		Result
	Participatio	.857	.735	3	.141	.044	Accepte
Accountability	n						d
	Тиомомоном				. 176	.031	
	Transparen cy				. 170	.031	
	Access to			276	.586	.000	
	information						

T-test was performed to measure the mean difference of the two stakeholders (general public and local representatives) about political accountability. category affected the responses. T-test, which compared the responses given by general public and local representatives, indicates that local representatives give more positive responses than the general public (see Table 5). Local representatives with means of 2.97 have significantly higher scores in response to "political accountability" than general public with mean of 2.29.

Table 5 T-test applications (to compare mean on political accountability)

Cat	Grp	N	Me	SD	df	F	Ta	p-	Res
Var			an				valu	valu	ults
							e	e	
Cat	G	170	2.29	.73	278	-	3.00	.000	Acc
ego						8.00			epte
ry	Pub					3			d
	Loc	110	2.97	.65					
	al								
	Rep								

T-test and ANOVA was performed to test the third hypothesis. The results in Table 6 clearly reflect the contextual implications for the participation levels of community when categorized on the basis of Income, Profession, Class, Gender and Education. Income effect is most

significant and highly operative in shaping the participation's trends in the general public with F- value of 14.031. The next highest impact comes from the profession with 6.249 F-value. But surprisingly, the influences of gender, class and education are decreasing as they fall on the tail in the priority list of demographic implications with t value 5.379, 5.598 and F-value 5.309 respectively. Location has no impacts on participation as indicated by Fscore of .988.

Table 6 T-test and ANOVA (to compare means on popular participation)

Categoric	Popular							
al	participation							
Variables	Test	df	C.Valu e	Table	P-	Impact s	Results	
	Applied			Value	Value			
Gender	T-Test	278	5.378	1.960	.000	Yes	Accepte	
Class	T-Test	278	5.598	1.60	.000	Yes	1	
Education	ANOV A	2 and 277	5.309	3.00	.005	Yes		
Income	ANOV A	3 and 276	14.031	2.60	.000	Yes	-	
Location	ANOV A	2 and 277	.988	3.00	.347	No	-	
Profession	ANOV A	4 and 276	6.249	2.37	.000	Yes		

T-test and ANOVA was applied to test the fourth hypothesis, the result of which is given in Table 7. The results confirm that demographic differences determine the degree of

accountability,

citizen's access to information. The results indicate that income effects are highly significant with 22.210 F-value. The elites capture is the next highly significant factor with 6.813 F-value. The other most influencing factors are the profession and education with F values of 6.769 and 5.590 respectively. The influence of gender is the minimum with t- score 5.388.

Table 7 T-test and ANOVA (to compare means on Access to information)

Categoric	Access to	information					
al Variables							
variables	Test Applied	df	Calculate d Value	Table Valu e	P- Valu e	Impacts	Results
Gender	T-Test	278	5.388	1.96 0	.000	Yes	Accepted
Class	T-Test	278	6.813	1.60	.000	Yes	•
Educatio n	ANO VA	2 and 277	5.590	3.00	.004	Yes	
Income	ANO VA	3 and 276	22.210	2.60	.000	Yes	
Location	ANO VA	2 and 277	.125	3.00	.887	No	
Professi on	ANO VA	4 and 276	6.769	2.37	.000	Yes	

DISCUSSION

Some studies show that local governments have considerably promoted the level of accountability (Besley *et al.*, 2005; and World Bank,

1995), while many others (World Bank, 2004) report limited accountability. This study also reveals limited political accountability (average for accountability is 2.39 on 5point scale (Table is not given).

Although there is both downward and

political

upward

however, this study focuses only on downward accountability. Downward accountability is the responsiveness of representatives to the general public. There are different mechanisms of official accountability to the public such elections; political parties etc., all as, have clear problems (Blair, 2000). Electoral choice is the key mechanism to hold representatives accountable for example; the people clearly rejected the unpopular and corrupt politicians in the local bodies' election 2005. However, this strength is dependent on the structure of electoral system, regularity of elections and the extent of genuine voter choice. The study found an increased citizen participation in local bodies' elections 2005 as compared to local bodies' election 2001 but the dominance of elite capture over genuine voter choice is also found. Furthermore. the study found limited existence of the

other available mechanisms of accountability for example; highly infrequent open forum public meetings are reported in this study.

Income inequality is reported as major cause of limited people participation (D'Art and Thomas, 2007; Khan, 2004), which is substantiated in this research, however, the reservation of 5% seats for peasants and workers and minorities has increased the ratio of poor people's participation. The next highest impact comes from the profession, indicating more inclination of the landlords and businessmen to participate than the other groups. The elite capture also restricts the participation of common man (Dasgupta and Victoria, 2007; Bond, 2007), which is proved by this research. The scenario however is now changing or as World Bank Report (2004) states that "the induction of new blood and faces in local politics is reducing elite's dominance." Furthermore, the horsetrading in local bodies elections 2005 for Nazims (both tehsil and district (Zilla) also reveals the weakened status of traditional elite.

Political participation is much more common among people with higher level

of education (D'Art and Thomas, 2007), which is also found in this study but is less important, showing that formal education has little impact, if any, rather political consciousness is the main determinant of filling the participationthe between educated gap uneducated. Likewise, gender may also influence the propensity to participate (D'Art and Thomas, 2007), however, in this study this variable is emerging as less important, perhaps with the present government initiatives to increase the role of women in political system of the country, which is inconsistent with the findings of Levinson et al., (2005). Furthermore, the scenario is now changing or as Khan (2004) puts it "the arrangement of the new system contributed well in the increase of female participation in local affairs." By reserving 33% seats for women in the new local government setup, the rate of women participation in the local government affairs has substantially increased although there are still barriers to this effect as evident from the fact that many seats of women councilors are still vacant. The impacts of the distance of location on people participation are evaluated but not proved significant by

this research. The people of urban, urban-cum-rural and deep rural areas have similar participation Furthermore, the general public and local representatives perceived people participation differently. The difference in means shows that representatives' claim of involving common man in the formulation and implementation of different schemes has not been proved by the research as limited participation is reported by the general public. In addition to these factors, unawareness, poverty and illiteracy come out to be the main reasons of non-participation.

Many studies argue that accountability of local governments highly depends upon the transparent local government system (Blair, 2000). The present devolution plan provides mechanisms of transparency by declaring citizens' right to information thereby forcing the district government to display public information but the present study reveals transparency regarding limited business of local governments. The public in general and the poor in particular have no access to information, for instance, the researcher himself visited the DO Social Welfare several times to get the list of registered CCBs,

but did not succeed. Although it is well documented that a transparent system makes it easier to hold the local government accountable; however, transparency itself depends on the demographic characteristic of the society as verified by this study, which are not very conducive among the population under study.

It is well documented that decentralized bodies as compared to centralized authorities are more easily watched, accessed and monitored which facilitate bodies holding these accountable (Nupia, 2006; Faguet and Sanchez, 2006), which is not supported by this research as limited access to information is reported. Furthermore, the findings of the study suggest that the poor (and less privileged) are less satisfied with the degree and process of information access, which is proven by the research and by the following example. In this case, the researcher visited the office of the District Officer (D.O.) of social welfare several times, to get the list of registered Citizen's Community Boards (CCB), but failed. If an educated person faces problems in such a petty matter, what would be the position of a layman? It is well reported that the, the elites'

access to information (Dasgupta & 2007) is very powerful. Victoria, Similarly, educated members of the community are the better users of public information than the less educated or illiterate. Research also shows that female councillors have a passive attitude in respect to paying visits to local offices, resulting in limited access to information (Khan, 2004), which is proven by this research. The impacts of location, however, on access information have not been found in the study.

CONCLUSIONS

The new system of local government overhauled the entire machinery to customize it with the new requirements for the critical success factors of good governance. However, despite all such provisions, the study found that the present local government system, as compared to previous systems, have increased the participation level as substantial number of local representatives got elected at union, tehsil and district levels. However direct popular participation is still limited. It is due to the institutional absence. illiteracy, unawareness, income

inequality; professional difference; and elite dominance. Illiteracy (especially in rural areas) is the most dominant factor in reducing participation. Gender and income inequality is also restricting popular participation. Furthermore, the study found limited transparency due to poor access to information accountability failure of the government officials. Poor access to information is also due to the structural weaknesses. For example, it is difficult for a layman to visit the offices to get information. Likewise, interested people have to pay for the information they intend to get from the office thereby posing a restriction to transparency. Similarly, lack of accountability of the government officials is due to institutional absence of Zila Motasib and the passive attitude of the government officials to comply with the decisions of Zilla council. It is now imperative to overcome these problems as early as possible, otherwise the history may repeat itself.

RECOMMENDATIONS

Given the findings of this study, it is now possible to come up with fact-based recommendations to change, rather adjust, certain aspects of the new local

The government system. recommendations fall into two categories: Institutional, and Operational. Institutional refers to the structural arrangements as given in LG2001 documentation while operational is the use of the same structure and the procedural details of the local government system.

1. Popular participation

Despite elaborate mechanism, the participation, particularly of the less privileged class is very limited. It is due to the unawareness of people about their rights, duties and roles in running the new system. Followings steps are suggested to enhance awareness amongst the general public:

1. Holding monthly meetings in the office of union council are neither appropriate nor effective to motivate the people, especially the less privileged class. It is therefore, recommended that frequent open public forum meetings should be held in every village/mohallah to inform and motivate the people for participation. Furthermore, public debates and discussions at village/mohallah level on different issues will also be helpful to increase their

acquaintance level. This can be managed by the councilors or by the local NGOs.

- 2. The government must utilize the print and electronic media, especially radio and local cable network to telecast speeches, debates and discussions by renowned scholars, educationists etc., to educate the people.
- 3. Primary education can be made compulsory and free, particularly for the villagers. Special informal evening education programs should be started to educate the rural adults. Special training programs should be managed to train the villagers to participate and monitor the ongoing schemes. The role of local NGOs will be very helpful in achieving this objective.
- 4. Only consultation of the people various decisions is not appropriate and effective strategy. They can be allowed to play decisive role in the decision making process. It is therefore suggested that local representatives should willingly place issues before the people to discuss and decide. The local representatives should follow the decisions taken by the majority of people.

The study found limited transparency in the operations of local Governments. It is due to many reasons. However, limited access to information is the most crucial one. Despite declaring citizens' right to information, the government offices responsible to provide and display information are falling short of it. Both the political and administrative heads are not ready to share information with the people, and rather prefer to maintain secrecy to hide their irregularities. For transparent decision making following steps are recommended.

- 1. Openness: Open decision-making environment can be promoted. All-important policies/decisions can be made in the presence of people's representatives, journalists and representatives of local NGOs so that they can inform the general public about the proceedings.
- 2. Proper display and provision of information: Local governments should display or report public information, such as weekly posting of budgets in local papers and/or on notice board in the local government building. If the decisions about budgets, programs and spending are publicly posted, people will get the opportunity to evaluate the performance of local government. Thus,

it is recommended that requested information should be available to public and it must be free of cost.

REFERENCES

Anderson A (2004). Who Talks With Whom? The Role of Repeated Interactions in Decentralized Forest Governance. World Development 32:233-249.

Benabou R (2000). Unequal Societies: Income Distribution and the Social Contract. American Economic Review 90: 96-129.

Blair H (2000). Participation and Accountability at the Periphery: Democratic Local Governance in Six Countries. World Development 28 (1): 21-29.

D'Art D, Thomas T (2007). Trade Unions and Political Particiption in the European Union: Still Providing a Democratic Divide. British Journal of Industrial Relations 45 (1): 103-126.

Dasgupta A and Victoria A B (2007). Community Driven Development, Collective Action and Elite Capture in Indonesia. Development and Change, Volume 38 (2): 229-249

Deveries M S (2000). The Rise and Fall of Decentralization: A Comparative Analysis of Arguments and Practices in European Countries. European Journal of Political Research, 38 (2): 193-224.

Faguet JP, Fabio S (2006). Decentralization's Effects on Educational Outcomes in Bolivia & Colombia. Available at: www.crisesstates.com, accessed January 24, 2007.

Geddes M (2006). Partnership and the Limits to Local Governance in England: Institutionalist Analysis and Neoliberalism. International Journal of Urban and Regional Research 30 (1): 76–97.

Herridge R.S (2000). Decentralization- Does it Dlivers Good Governance and Improved Services? The Experience of Uganda. Available at: http://www.stile.coventry.ac.uk, accessed January 3, 2009.

Jutting J, Celine K, Ida M D, Holger O, Nicolas P and Lucia W (2004). Decentralization and Poverty in Developing Countries: Exploring the Impacts. Available at: http://www.oecd.org/dataoecd/40/19/33648213.p df, accessed January 7, 2009.

Keefer P E, Narayan A and Vishwanath T (2005). Decentralization in Pakistan: Are Local Politicians Likely to be More Accountable? Available at: http://siteresources.worldbank., Accessed on February 14, 2009.

Kendall F (1991). The Heart of the Nation: Regional and Community Government, in the New South Africa, Norwood; pp 12-15.

Khan N, Bahadar S, Allah N (2008). Impacts of Demographics on Citizen's Access to Information: An Empirical Study of District Dera Ismail Khan, North Western Frontier Province, Pakistan. Asian Social and Policy Review 2 (2) 81-90.

Khan S A (2006). Evolution of Devolution Plan 2000: Local Government System Revived or Reformed? A Study Conducted in District Mardan, NWFP, Pakistan. Available at: http://www.umb.no/noragric/publications, accessed February 13, 2009.

Khan,S (2004). Local Government and Participatory Rural Development. PhD Thesis Department of Public Administration, Gomal University, Dera Ismail Khan; PP 157-182.

Kim P S, John H, Namshin C, Cheol H and Angela M E (2005). Toward Participatory and Transparent Governance: Report on the Sixth Global Forum on Reinventing Government: Public Administration Review 65 (6): 646–654.

Levinson, W. Audiey, K., Alma, K. and Ronald, A. T. 2005. Not All Patients Want to Participate in Decision Making. A National Study of Public Preferences Journal of General Internal Medicine 20 (6), 531-535.

Manor (1996). Democracy, Development and Functional Differentiation. Available at: http://www.asienhaus.de/public/archiv/Chap2.pd f, accessed January 9, 2009.

Noble J BA, Mark H, Rod S and Martin M (2005). A survey and audit of the first guides to local health services produced by primary care trust. England Health Expectations 8 (2):138-148.

Nupia O (2006). Decentralization, Corruption and Accountability in Developing Countries. Available at: http://www.econ.upf.edu, accessed January 6, 2009.

Nygren A (2005). Community-Based Forest

Management within the Contexts of Decentralization in Honduras. World Development 33: 639-655.

Pose A R, Nicholas G (2002). The Global Trend Towards Devolution and Its Implications. Available at: http://www.lse.ac.uk/collections/geography&environment, accessed February 03, 2009.

Pose AR, Nicholas G (2003). The Global Trend towards Devolution and its Implications. Government and Policy 21 (3): 333-51.

Qaddus A S (1981). Local Self-Government in Pakistan, Vanguard book (pvt) Ltd; 25-78.

Verba S, Kay L, Schlozman, and Henry E B (1995). Voice and Equality: Civic Voluntarism in American Politics, Harvard University Press; 99 12-35.

Wallis J J, Oates W E (1988). Decentralization in the Public Sector: An Empirical Study of State and Local Government', In H. S. Rosen (Ed.). Fiscal Federalism: Quantitative Studies, University of Chicago Press, Chicago; pp 12-17.

World Bank Report (2004). Devolution in Pakistan: Annex 2- Technical Consedirations, DIFD, World Bank; PP 23-54.